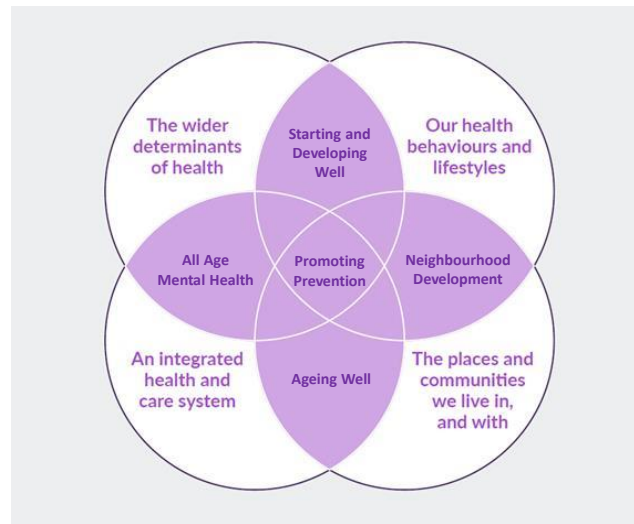


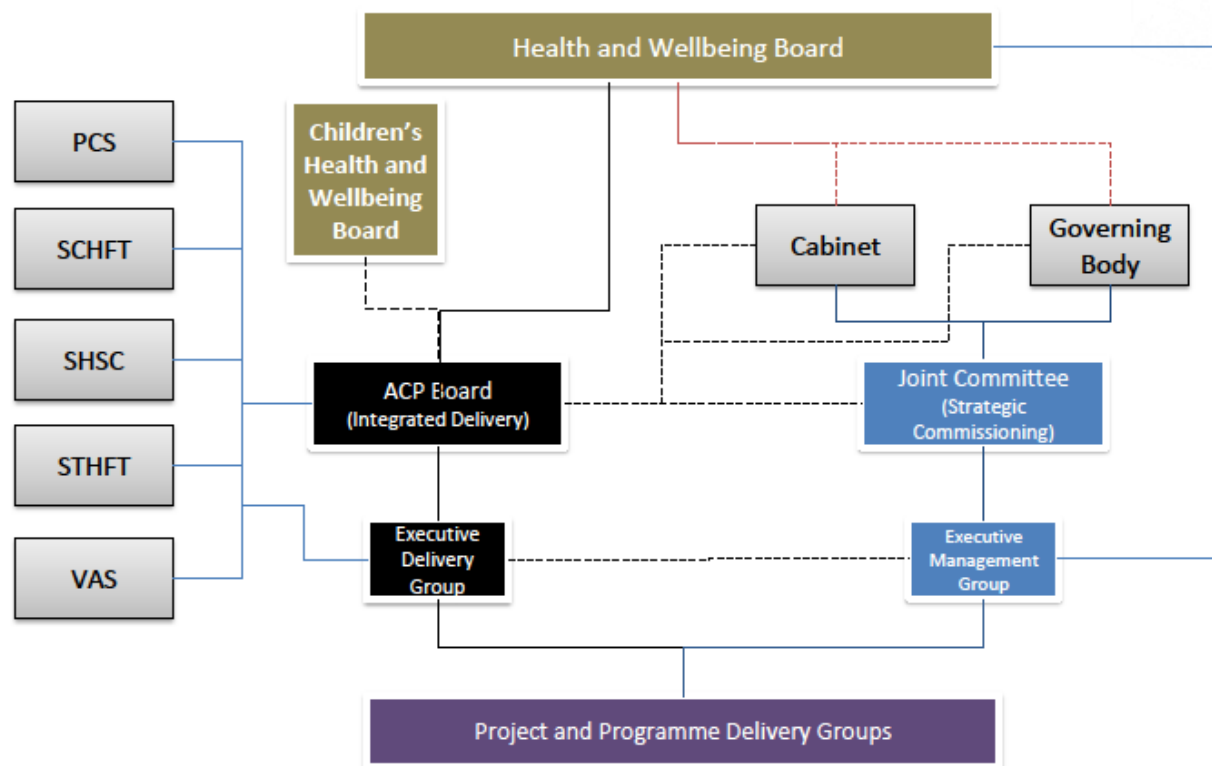
Shaping Sheffield

Delivery Plan Overview



ACP Governance Structures

Accountable Care Partnership Summary Governance Structure



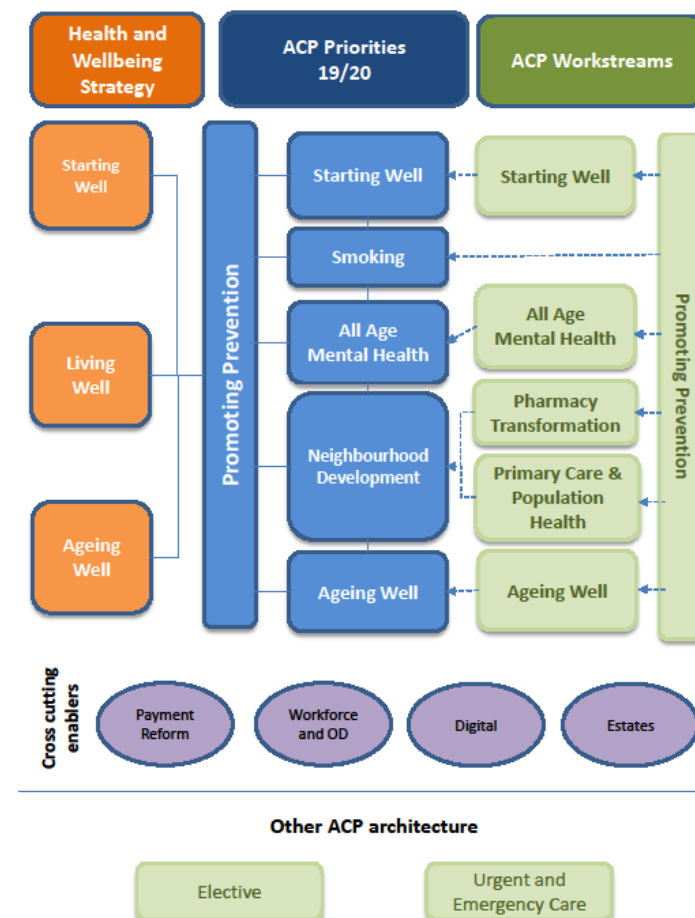
The relationship between the programme delivery groups is shown on the next page

The diagram to the right shows how the ACP programme of work has been broken down into delivery workstreams and its cross cutting enablers.

Each workstream has reporting lines up to the Executive Delivery Group and ACP Board (shown in the governance diagram on the previous page). Each workstream has both an executive and senior clinical lead from one of the ACP partner organisations.

Each workstream can be mapped onto one or more of the five ACP priorities and as their work plans develop, they will demonstrate their contribution to them. High level summaries of the work plans are provided in the following pages.

The workstreams will work closely with the ACP Programme Management Team to ensure pieces of work that sits across multiple workstreams/priorities are coordinated to avoid duplication of effort and maximise integrated working opportunities.



ACP Workstreams Plans on a Page

WORKSTREAM OVERVIEW

CHILDREN'S HEALTH AND WELLBEING TRANSFORMATION BOARD

Purpose

We want all children in the City to have the best life chances and families to be empowered to provide healthy, stable and nurturing environments. We want to connect people to the right levels of support at the right time through universal and targeted prevention, early identification and early support. We want:

- Every child to achieve a level of development in their early years for the best start in life
- Every child included in their education and accessing their local school
- Every young person equipped to be successful in the next stage of their life.

Key Partners



Co- production

The CH&WB Board membership consists of key partners across the City who will share responsibility for decisions made and share their knowledge and experience to shape the delivery of services.

Key Outcome Measures

Measures to be agreed - draft as follows:

Increased life expectancy at birth	Increase in children who are School ready at age of 5
Reduced waiting list for access to CAMHS and neuro-disability.	Reduction in inequality gap at the end of Foundation stage.
Number of schools teaching lifestyle skills to prepare children for role as parents.	Funding in place to enable establishment of local community hubs to enable tailored approaches and engagement.
Named support workers to assist negotiating various pathways.	Agreed integrated budgets across partners.

Programmes of work

Priorities for 2019/2020

- | | |
|---|--|
| <ul style="list-style-type: none"> • Implement the Written Statement of Action following the inspection of SEND. | <ul style="list-style-type: none"> • Support the delivery of a new all age eating disorder pathway. |
| <ul style="list-style-type: none"> • Implement a community nursing model to support the development of locality based working with a focus on complex needs and palliative care. | <ul style="list-style-type: none"> • Review and refresh the city's 'Great Start in Life Strategy'; recognising what has been achieved to date. |
| <ul style="list-style-type: none"> • Finalise the community paediatric pathway with focus on autism and ADHD. | <ul style="list-style-type: none"> • Undertake stakeholder engagement during 2019 in order to create a Children and Young People's Strategy. Ensure links with other ACP workstreams to ensure C&YP are a priority. |

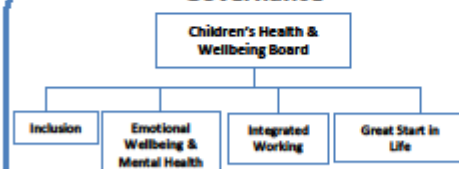
ACP priorities

Starting Well	✓
Promoting Prevention	✓
All Age Mental Health	✓
Neighbourhood Development	✓
Ageing Well	

Exclusions

To be confirmed.

Governance



Please note that this is currently a draft plan and has yet to be discussed with the Children's H&WB Board.

PREVENTION WORKSTREAM OVERVIEW

Purpose

Embedding a preventive approach into the commissioning, planning and delivery of health and care systems of Sheffield

Key Partners



Co- production

Working alongside Healthwatch and the ACP Advisory Group, a plan for increased lay membership on the prevention workstream and opportunities for co-design of new approaches will be explored.

Key Outcome Measures

By March 2020

Clear articulation by all ACP workstreams of prevention approach

Clear articulation by all ACP partners of organisational prevention approach and plans

Increased referrals to stop smoking services

Longer Term

Embed actions on preventative risk factors into ACP partner organisations and wider Sheffield economy

Prevention and wellbeing embedded into all health and social care policies and decisions

Programmes of work

Priorities for 19/20

- | | |
|---|---|
| <ul style="list-style-type: none"> Improve work and health programmes interface | <ul style="list-style-type: none"> Development of organisational level plans to embed prevention approach |
| <ul style="list-style-type: none"> Support and enable a shift to a more person centred approach for our population and workforce | <ul style="list-style-type: none"> Embed actions on preventative risk factors into the Sheffield health and care system. |
| <ul style="list-style-type: none"> QUIT programme | <ul style="list-style-type: none"> Healthy catering policies across ACP partners |
| <ul style="list-style-type: none"> Move More Strategy Implementation | <ul style="list-style-type: none"> Improved linkage into locality working and Neighbourhood development |

Additional Programmes / Projects

- Comprehensive programme of public communications and marketing on self care and healthy choices
- Contracts and commissioning plans to promote and resource physical activity as medicine and make referral paths clearer

ACP priorities

Starting well	✓
Promoting Prevention	✓
All Age Mental Health	✓
Neighbourhood Development	✓
Ageing Well	✓

Exclusions

The ACP prevention workstream will not supersede work already ongoing through the Food and Wellbeing Board, Tobacco Control Board and the National Centre for Sports and Exercise Medicine Board. They will however, remain closely aligned

Governance



MENTAL HEALTH AND LEARNING DISABILITIES WORKSTREAM OVERVIEW

Purpose

To design and implement a transformational programme of work that will improve the quality of mental health, learning disability and dementia services and the experience of those who use them; whilst simultaneously delivering better value for money.



Co-production

Consultation, engagement and co-production activity is a key part of the Mental Health Transformation Programme. During 2019/20 further work will be undertaken to ensure that genuine co-production activity is consistent and sustainable.

Key Outcome Measures

By March 2020

Delivery of LTP for Children and Young People
Dementia Strategy Agreed
Eating Disorders Pathway Fully Operational
Transitions Project Fully Delivered

Longer Term

Reduction in Mortality Gap
Reduction in Suicides
New Model of Neighbourhood Health and Wellbeing Fully Enacted

Programmes of Work

Priorities for 19/20

- | | |
|-------------------------|--|
| Dementia Care Pathway | Neighbourhood Health and Wellbeing Service |
| Promoting Independence | Better Care (Physical Health) |
| Door 43 | Transitions |
| Eating Disorders | Transforming Care |
| Healthy Minds Framework | Reduced waiting times in CAMHS |

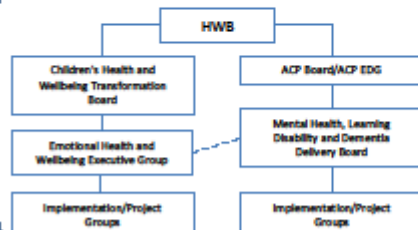
Additional Programmes/Projects

- | | |
|---|---|
| Psychological Wellbeing Practitioners (PWP's) | Primary Mental Health Worker (PMHW) Service |
| Section 117 Aftercare | Perinatal Mental Health |
| Reducing Anti-Depressant Use | Personality Disorders |
| Developing a Psychiatric Decision Unit | Trauma PTSD |
| Section 12 Fees | VCF Sector |
| Bespoke Packages of Care | Prevention and Early Intervention |
| Autism | Access and Waiting Times |
| Mental Health Five Year Forward View | Digital and Data |
| SHSC Service Specification Reviews | Vulnerable Groups |
| Crisis Care Pathway (Inc. 136) | Housing, Benefits and Employment |
| Legacy CHC Grant Arrangements | Engagement of Young People Programme |

ACP Priorities

- | | |
|---------------------------|---|
| Starting well | ✓ |
| Promoting Prevention | ✓ |
| All Age Mental Health | ✓ |
| Neighbourhood Development | ✓ |
| Ageing Well | ✓ |

Governance



Exclusions

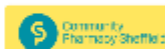
There are no specific exclusions, although areas of potential overlap/duplication are routinely raised via the ACP Executive Delivery Group.

PHARMACY WORKSTREAM OVERVIEW

Purpose

- Improve system wide medicines optimisation
- Maximise the contribution of pharmacy professionals system-wide
- Support patients with their medicines at all points in their care

Key Partners



Co- production

Working with the Improving Accountable Care Forum
Workforce engagement event(s) planned

Key Outcome Measures

By March 2020

Established proof of concept sites for community pharmacist and GP joint working	Increase in prescribing pharmacists
A community pharmacy led long term condition management service	Increase in the number of specialist and cross sector posts

Longer Term

Expand the scope of pharmacy practice to ensure all patients receive the benefits from the skills and expertise of pharmacy professionals

Programmes of work

Priorities for 19/20

• Set up joint working arrangements between community pharmacists and general practice	• Support pharmacist take up of prescribing training across all sectors
• Develop and test a primary shared care hypertension service	• Develop specific cross sector post opportunities

Additional Programmes / Projects

• Large scale commissioning of long term condition management by pharmacy professionals	• Establish consultant pharmacists e.g. palliative care
• Expand the scope of long term condition management by pharmacy professionals	• Offer all pharmacists the opportunity to prescribe where appropriate
• Deliver domiciliary medication reviews	• Expand the medicines optimisation support within care homes
• Increase cross sector posts between interface points e.g. primary and secondary care, child to adult, cross discipline	

ACP priorities

Starting Well	✓
Promoting Prevention	✓
All Age Mental Health	✓
Neighbourhood Development	✓
Ageing Well	✓

Governance

Pharmacy Workstream planning and delivery is implemented by an ACP Pharmacy Transformation Group comprised of members from each ACP partner

PRIMARY CARE WORKSTREAM OVERVIEW

Purpose

To ensure that the people of Sheffield have excellent local, joined up, sustainable primary and community support to enable them to live their lives to the full

Primary Care
Sheffield

Sheffield City Council
NHS

Key Partners

Sheffield Health
and Social Care
NHS Foundation Trust

Sheffield
City Council

vas
a going concern

NHS
Sheffield
Clinical Commissioning Group

Sheffield Teaching Hospitals
NHS Foundation Trust

Key Outcome Measures

By March 2020

Development of Primary Care Workforce Plan and Strategy

Implementation of GPN VTS Scheme

Evaluation of 7 initial Neighbourhood projects (6 further faster and SCC led SE HUB) with shared learning and duplication across city

Hub implementation across Sheffield

Digital Integrated Care Record accessible to General Practice and Social Care Health Care Professionals

Longer Term

Production of PHM Dashboard at Neighbourhood Level

Mature neighbourhoods delivering multi-disciplinary services to meet address health inequalities and the ACP priorities.

Programmes of Work

Priorities for 19/20

- **Centre of Excellence in Primary Care** – understand future workforce demand, gaps and skill mix and provide training in order to support future demand of primary care
- **Neighbourhood Delivery** of multi-organisational, multi-disciplinary teams, increasing patient experience patient wellbeing and reducing health inequalities whilst increasing service delivery around ACP priorities
- **Population Health Management** - Use the 'Infrastructure, Intelligence and Intervention' methodology to design care models, outcomes and evaluations
- **Sheffield Brand of General Practice** – Define a vision of sustainable General Practice delivered across Primary Care Networks, working within the New GP Contract and LTP. Producing a menu of support options.
- **Digital Integrated Care Record** – Development of an electronic integrated care record accessible to primary care providers.
- **Local First** - promote person centred holistic care, moving appropriate generalist activity into the primary care setting whilst maintaining provider relationships and developing seamless pathways of care

Additional Programmes / Projects

- Primary Care Research and Innovation
- Development of Digital Primary Care Strategy
- Shared approach to non academic training
- Universal Offer to Neighbourhoods

Co-production

Development of relationships with ACP Service User group and outreach to recruit a Primary Care Champion

Engagement with patients at a Neighbourhood Level to inform service development priorities and methods of delivery.

ACP priorities

Starting well	✓
Promoting Prevention	✓
All Age Mental Health	✓
Neighbourhood development	✓
Ageing Well	✓

Governance



ACP ELECTIVE CARE WORKSTREAM OVERVIEW (Draft pending approval 28/3/19)

Purpose

To implement new approaches to outpatient services and develop a system which integrates provision to maximise seamless general, enhanced and specialist care to happen in the right place, delivered by the right people at the right time.

To develop consistency and quality to ensure right patient, right pathway and a person-centred approach.

Key Partners



Co-production

- Service user input into development of integrated community services via steering groups
- Service user input into cross-cutting themes developments.
- Strategic Patient Engagement, Experience, Equality Committee (SPEEEC) oversight

Key Outcomes

By March 2020

Integrated community services & care closer to home	Reduction in hospital follow up activity
New technology solutions	Benefits realisation of CASES
Upskilled clinical workforce	Redesigned pathways inc. IAPT & self-care

Delivery against and alignment to primary care strategy, new GP contract and NHS Long Term Plan

Longer Term

Redesigned consultant to consultant pathways	Reduced outpatient appointment DNA rates
--	--

Programmes of work

Priorities for 19/20

- Implement Integrated Skin (lesions) Community Service Test of Concept
- Implement Tele-dermatology Test of Concept
- Implement Integrated Cardiology (Heart Failure) Community Service Test of Concept
- Implement Primary Care ECG Test of Concept
- Implement ENT Integrated Community Service Test of Concept
- Define and implement integrated care pathway for sustainable allergy services.
- Strengthen Local Authority input to the work of the group

Cross-Cutting Themes

Utilise learning from CASES, RightCare and collaborative working to identify opportunities for:

- new integrated service developments
- new/improved pathways, thresholds
- redesigned follow-up methods
- vague or medically unexplained symptoms (IAPT) support
- patient self-management and care
- reduction in DNAs in problematic clinical pathways
- diagnostics referral and access development
- consistent approach for consultant to consultant referrals
- training and clinical workforce development
- Reduction in inequalities of access to elective care pathways

ACP priorities

Starting Well	✓
Promoting Prevention	✓
All Age Mental Health	
Neighbourhood Development	
Ageing Well	✓

Exclusions

Gastroenterology has been removed from the work programme due to overlap with Cancer Alliance activities.

Areas of overlap where other ACP work streams are more appropriate to deliver

Governance



URGENT AND EMERGENCY CARE WORKSTREAM OVERVIEW

Purpose

To lead city-wide integrated delivery, transformation and improvement of urgent and emergency care through collaborative and supportive actions and behaviours that achieve 'high quality right care, right place'

Key Partners



Co-production

Co-production approach used to identify the problems with Urgent Care in the city.
Patient experience of discharge is contributing to the ongoing development of services
Voluntary sector support to discharge, informed through a co-production approach

Key Outcome Measures

By March 2020

Longer Term

More effective use of urgent care resources

People are only admitted to hospital when clinically necessary

Increase in the number of patients assessed and discharged on the same day

Patients stay in hospital for the minimum time required to manage their presenting problem while avoiding the secondary harms arising from hospitalisation

The majority of patients are discharged back to their usual place of residence

Programmes of work

Priorities for 19/20

- Increase effective usage of community urgent care resources
- Reduce ED attendances (Type 1 NGH/SCH only)
- Improve system resilience
- Ensure fast assessment directs to appropriate response
- Improve flow through and out of hospital

Additional Programmes / Projects

- Urgent Care Review
- Front Door Programme
- Improved resilience of the Mental Health Crisis Care pathway
- Excellent Emergency Care
- Flow Overview
- Why Not Home Why Not Today

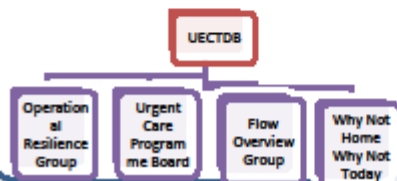
ACP priorities

- | | |
|---------------------------|---|
| Starting Well | ✓ |
| Promoting Prevention | ✓ |
| All Age Mental Health | |
| Neighbourhood development | ✓ |
| Ageing Well | ✓ |

Interdependencies

- Patients at risk of admission model (sits under LTC Board)
- Primary Care 5yr forward transformation (sits under Primary Care Board)
- Mental Health Crisis Care Concordat

Governance



LONG TERM CONDITIONS WORKSTREAM OVERVIEW

Purpose



Sheffield Children's NHS Foundation Trust

Key Partners



Sheffield Clinical Commissioning Group



Sheffield Teaching Hospitals NHS Foundation Trust



Key Outcome Measures

By end March 2020

Blood Pressure	The percentage of patients with hypertension in whom the last
PAM	Patient Activation Measure score
End of life plan	% of people who die with an end of life plan

Longer Term

Life Expectancy	Inequality in life expectancy at birth for females (Slope Index of
Life Expectancy	Inequality in life expectancy at birth for males (Slope Index of
Preventable years of	Mortality rate from causes considered preventable per 100,000
Deaths under 75 years	Under 75 mortality rate (all causes)
Admissions to care	Number of admissions to care homes per 100,000 population
Reablement	Proportionate of people offered reablement
	Proportionate of people still at home 91 days after discharge

Programmes of Work

Themes Priorities for 19/20	
<ul style="list-style-type: none"> • Patient and Carers as Experts 	<ul style="list-style-type: none"> • Person-centred care • Development of outcome focused commissioning
<ul style="list-style-type: none"> • Slowing and Managing Multimorbidity 	<ul style="list-style-type: none"> • Hypertension management • Diabetes Prevention Programme • Diabetes Treatment & Care • Early help • Care planning
<ul style="list-style-type: none"> • Integrated Models of Care 	<ul style="list-style-type: none"> • Neighbourhood approaches to delivery • End of Life Care • Care homes

Co-production

Development of relationships with ACP Service User group and identification of priority areas for co-production

Engagement with patients at a Neighbourhood Level to inform service development priorities and methods of delivery.

ACP priorities

Starting well	✓
Promoting Prevention	✓
All Age Mental Health	✓
Neighbourhood development	✓
Ageing Well	✓

Governance



**Payment Reform
(to be developed)**

WORKFORCE AND ORGANISATIONAL DEVELOPMENT WORKSTREAM OVERVIEW

Purpose

To create a flourishing and thriving Sheffield by developing our people in a joined up way to deliver holistic, person-centred and integrated care

Key Partners



Co-production

Members of the public will be routinely consulted when new systems and processes are being developed, and will be an integral part of all OD interventions.

Key Outcome Measures

By March 2020

Workforce Strategy	Leadership development
Clear all-age plan in place and in progress	100 staff accessing system leadership development
Executive development	Clear plan in place

Longer Term

Workforce strategy	Staff absence rates at B2 / equivalent
Diversity of leadership across the system	Staff engagement rates at B2 / equivalent
Measurement against the workforce maturity matrix	Ability to accurately predict demand

Programmes of work

Priorities for 19/20

- | | |
|---|---|
| <ul style="list-style-type: none"> Develop an all-age system workforce strategy and plan (Sept '19) | <ul style="list-style-type: none"> Develop a plan for EDG and ACP Board development (Sept '19) |
| <ul style="list-style-type: none"> Leadership development through Shadow Board and Leading Sheffield (ongoing) | <ul style="list-style-type: none"> Mobilise the Older People's chapter of the workforce strategy (June onwards) |
| <ul style="list-style-type: none"> Bespoke development – TCSL for ACP workstreams | <ul style="list-style-type: none"> Develop Centre of Excellence for B2 / equivalent staff focused on person-centred approaches |

ACP priorities

Starting well	✓
Promoting Prevention	✓
All Age Mental Health	✓
Neighbourhood Development	✓
Ageing Well	✓

Governance



This workstream focuses on workforce and OD work *across* the system, intending to complement internal organisational processes and resources

DIGITAL WORKSTREAM OVERVIEW

Purpose
To deliver the digital capabilities that support the 'Shaping Sheffield' ACP transformation.

Key Outcome Measures

By March 2020

Reduced time spent on administrative activity across ACP Partners

Longer Term

Reduced length of stay

Reduced number of non elective admissions

Increased adherence to End of Life and Do Not Resuscitate preferences

Reduced number of citizens in crisis

Overall satisfaction of people who use services with their care and support

Workforce satisfaction - overall organisational position for staff engagement from staff survey

Support reduction of Suicide rate over 100,000 population

Reduced number of all types of attendances at A&E

Reduced Delayed transfer of Care - Delayed Days (rate per 100,000 18+ population)

Reduced number of admissions to care homes per 100,000 population

Governance

ACP Board

ACP EDG

ACP Digital Delivery Board

Key Partners



Co-production

Significant user research and engagement has taken place in the last 6 months across ACP settings. Digital leads have supported several Shaping Sheffield events too. Healthwatch Sheffield has been engaged to understand the public's view of shared records. Engagement has been completed with other places, such as Rotherham, Doncaster, Leeds and Manchester. Work is ongoing with the Yorkshire and Humber Care Record team to ensure any Sheffield solution integrates with the YHCR. Engagement and research activities will continue to ensure user needs are understood and the right digital and assisted digital service is delivered.

Priorities for 19/20

Deliver a Sheffield Shared Record

1. Integrating health and care data across Sheffield for direct care.
2. Giving professionals in Sheffield access to a shared record to support integrated working and reduce administrative burden
3. Giving citizens access to their health and care records to increase self care and reduce inequalities
4. Connecting Sheffield Shared Record with South Yorkshire place based shared records, e.g. Rotherham Health Record and the Yorkshire and Humber Care Record (YHCR) to support integrated working
5. Enabling other Sheffield health and care providers, e.g. Community Pharmacy and St Lukes Hospice (Palliative Care) access to Shared Record for purposes of direct care

Connectivity to support Shaping Sheffield

Enabling secure, performant IT access for staff working across all partner sites.

Data Sharing to support Shaping Sheffield

1. Ensure safe, secure and compliant data sharing agreements and protocols, governance, and compliant systems exists across Sheffield for the use of citizen's health and care data for the purposes of direct care (shared records) and secondary use (population health management).

Population Health Management

1. Delivering a population health management capability (business intelligence and analytical capability), including secondary use of citizen data to understand the needs of the Sheffield population and reduce health inequalities. This work will be aligned to the work within the Primary Care Workstream.

ACP priorities

Starting Well ✓

Promoting Prevention ✓

All Age Mental Health ✓

Neighbourhood Development ✓

Ageing Well ✓

Exclusions

None currently identified, although this will be tested with the other ACP workstreams.

Estates
(to be developed)

Organisational Priority Alignment to ACP Priority Areas

PCS Priority Alignment

ACP 19/20 Priorities	PCS Priorities	Other linkage
Starting Well	<ul style="list-style-type: none"> Delivering new network services ; Vacs' & Imms review 	Children's Health & Wellbeing Board
Promoting Prevention	<ul style="list-style-type: none"> Supporting care navigation; social prescribing in primary care Social care integration and support 	PCS subsidiary Intercare
All Age Mental Health	<ul style="list-style-type: none"> Primary Care Mental Health Service – supporting new model of care for Sheffield 	SHSC Primary Care Mental Health Strategy
Neighbourhood Development	<ul style="list-style-type: none"> Supporting the development of 15 Primary Care Networks and primary care resilience across Sheffield Supporting the delivery of primary care at scale Developing and implementing new models of care out of hospital – Tele Dermatology/ENT/Cardiology Improving access to primary care for all age groups through an integrated 24/7 primary care offer 	NHS GP Contract Digital Solutions
Ageing Well	<ul style="list-style-type: none"> Delivering new network services ; Structured medication Reviews; Enhanced Health in Care Homes Service ; Anticipatory Care ; Personalised Care ; Early Cancer Diagnosis ; Inequalities 	NHS GP Contract Digital Solutions Workforce planning and additional new roles

SHSC Priority Alignment		
ACP 19/20 Priorities	SHSC Priorities	Other linkage
Starting Well	A1 04: We will ensure timely access to effective care - Specialist Perinatal Mental Health services expansion	
Promoting Prevention	A3 04: Deliver effective crisis care pathways and services - Learning disabilities and community focussed support for people with complex needs	Physical health strategy Smoking cessation strategy Integrated IAPT IPS & Employment
All Age Mental Health	A3 02: Deliver effective Recovery services A3 04: Deliver effective crisis care pathways and services - Mental Health Crisis hub	Integrated IAPT Eating Disorders Service pathway development
Neighbourhood Development	A3 01: Develop Primary Mental Health and Neighbourhood services	Integrated IAPT IPS & Employment Outcomes Fund re: Alcohol Service developments
Ageing Well	A3 04: Deliver effective crisis care pathways and services – access and support for people with complex dementia	

VCS Priority Alignment

ACP 19/20 Priorities	VCS Priorities	Other linkage
Starting Well	Volunteering	
Promoting Prevention	Resilient communities	
All Age Mental Health	Volunteering	
Neighbourhood Development	Resilient Communities	
Ageing Well	Health and Wellbeing Volunteering	

SCC Priority Alignment 1:

ACP 19/20 Priorities	SCC Priorities	Other linkage
Starting Well	<ul style="list-style-type: none"> Promote and support the health and wellbeing of children in case as corporate parents (C&F) Working in partnership to develop and embed improved help and protection (C&F) Ensure sufficient appropriate accommodation for children in care focusing first on prevention (C&F) Support our care leavers journey to independence (C&F) Develop resilience and inclusion (CILS) 	<ul style="list-style-type: none"> Children and Families Improvement Plan Inclusion and SEND improvement plan Signs of Safety Early years centres of excellence MAST Future in Mind Family Centres Emotional wellbeing online counselling service (Kooth) Project Aspire

SCC Priority Alignment 2:

ACP 19/20 Priorities	SCC Priorities	Other linkage
Promoting Prevention	<ul style="list-style-type: none"> • Increasing independence and inclusion (Adults) • Increasing shift to prevention (adults) • Increasing adults able to live at home (adults) • Improved skills for employment (LCLS) • Maintain/increase opportunities to learn and enjoy in the community (LCLS) • Develop resilience and inclusion (CILS) • Increasing shift to prevention (CILS) • Person centred approach to delivery (CILS) • Promoting positive health and wellbeing (CILS) • Working in partnership to develop and embed improved help and protection (C&F) 	<ul style="list-style-type: none"> • Inclusion and SEND improvement plan • Adults Improvement Plan • Dementia strategy • Vulnerable learner reviews • Transitions • Children's improvement plan • Early years centres of excellence • Family Centres

SCC Priority Alignment 3:

ACP 19/20 Priorities	SCC Priorities	Other linkage
All Age Mental Health	<ul style="list-style-type: none"> • Promoting positive health and wellbeing (CILS) • Develop resilience and inclusion (CILS) • Increasing the shift to prevention (CILS) • Promote and support the health and wellbeing of children in care as corporate parents (C&F) • Support our care leavers journey to independence (C&F) 	<ul style="list-style-type: none"> • Mental Health Transformation Programme • Project Aspire • Project Apollo • Redesign of CAMHS for LAC/edge of care services • Emotional wellbeing online counselling service (Kooth) • Local transformation plan • Inclusion and SEND Improvement Plan
Neighbourhood Development	<ul style="list-style-type: none"> • Maintain/increase opportunities to learn and enjoy in the community(LCLS) • Increase community cohesion (LCLS) • Support sustainable local initiatives (LCLS) • Increase visibility and opportunities for locally based support (LCLS) • Person centred approach to delivery (CILS) 	<ul style="list-style-type: none"> • Skills strategy • AEB devolution • Controlling migration fund • ESF prep for success and preparing for progress • Locality/neighbourhood development

SCC Priority Alignment 4:

ACP 19/20 Priorities	SCC Priorities	Other linkage
Ageing Well	<ul style="list-style-type: none"> • Increasing adults able to live at home (adults) • Increasing the shift to prevention (adults) • Increasing independence and inclusion (adults) • Promoting positive health and wellbeing (CILS) • Develop resilience and inclusion (CILS) • Increasing the shift to prevention (CILS) • Person centred approach to delivery (CILS) 	<ul style="list-style-type: none"> • Adults Improvement Plan • Joint commissioning frailty programme • Dementia strategy

STH Priority Alignment

ACP 19/20 Priorities	STH Priorities	Other linkage
Starting Well	<ul style="list-style-type: none"> Compliance with the Local Maternity System target – (Ensure 27% of women in Sheffield are booked into the continuity of care model) Early years – developing more resilient families and communities 	<p>Corporate Objectives 2019/20</p> <p>Annual Operational Plan 2019/20</p>
Promoting Prevention	<ul style="list-style-type: none"> SY&B ICS Quit Programme including In-house Stop Smoking Service A dedicated Promoting Wellbeing Group to be established Reducing smoking prevalence Reducing obesity and promoting physical activity 	<p>CQUIN Update April 2019</p> <p>People Strategy 2017-2022</p> <p>Annual Operational Plan 2019/20</p>
All Age Mental Health	<ul style="list-style-type: none"> Mental and physical wellbeing initiatives Following the National NHS Health & Wellbeing Framework 	<p>People Strategy 2017-2022</p> <p>Annual Operational Plan 2019/20</p>
Developing Neighbourhoods	<ul style="list-style-type: none"> OK To Stay Plan – Reducing admissions Building community resilience through effective neighbourhood working 	<p>BPT May 2019</p> <p>Annual Operational Plan 2019/20</p>
Ageing Well	<ul style="list-style-type: none"> Commitment to improve the experience of older people in the care system 	<p>Annual Operational Plan 2019/20</p>

CCG Priority Alignment

ACP 19/20 Priorities	CCG Priorities	Other linkage
Starting Well	Complex Child – Continuing Care Children’s Safeguarding Review Review of Community Therapy SEND Short Breaks Review Transitions & CYP Journey	ICS – Children’s Surgery & Anaesthesia ICS – Acutely Unwell Child
Promoting Prevention	Diabetes Prevention Programme Person Centred Care Personalisation People Keeping Well	Cancer Alliance: Lung Healthcheck FIT Improving access to cervical screening
All Age Mental Health	Mental Health Joint Work Programme	
Developing Neighbourhoods	Neighbourhoods / Primary Care Networks Primary Care Strategy Integrated Community Services GPIT	
Ageing Well	End of Life Care Care Homes Dementia Care Pathway Enhanced health in care homes	

SCH Priority Alignment

ACP 19/20 Priorities	SCH Priorities	Other linkage
Starting Well	Establish pathway to Excellence Programme Co-production of Trust wide quality strategy Develop provision for complex patients Develop and improve care for patients with learning disabilities Deliver clinical transformation programmes Deliver against quality and safety standards and respond to CQC report Review model and reduce waiting times for neurodisability services	
Promoting Prevention	Develop long term strategy Consider NHS Long Term Plan aspirations	
All Age Mental Health	Develop and improve CAMHS provision. Develop integrated physical and mental health pathways Collaborative lead for Tier 3 and 4 CAMHS Develop closer working with SHSC NHSFT	
Neighbourhood Development	Take active role in Shaping Sheffield Implement level 1 hosted network for Acutely Ill child	